

4TH ANNUAL CONFERENCE Leading into the Future



Kerry Bamrick, MBA

National Nurse Practitioner Residency & Fellowship Training Consortium Executive Director

Kerry Bamrick is the Executive Director for the National Nurse Practitioner Residency and Fellowship Training Consortium (NNPRFTC). In this role, she serves as the key management leader of the NNPRFTC. Bamrick is responsible for overseeing the administrative, fiscal, and technical, programs, and services of the NNPRFTC while carrying out the strategic plan of the organization. As the Executive Director, key responsibilities include oversight of the development, implementation, and operation of the Accreditation Commission of the organization in accord with the rules governing that Commission, supporting the business growth and development of accreditation business for the NNPRFTC, and achieving/maintaining USDE recognition as an accreditation organization. Over the last fifteen years, she has been directly involved in the growth and development of the organization including moving it from an informal group of six organizations to becoming its own 501c3. In addition, Bamrick was a member of the accreditation planning committee and contributed to the development of consortium's accreditation standards. She served as both faculty and trainee in the online accreditation site visitor-training program.

Bamrick is a recognized leader in the area of postgraduate nurse practitioner residency training. She has extensive experience in both managing postgraduate nurse practitioner residency training programs and serving as a content expert to organizations interested in implementing postgraduate residency and fellowship programs. Prior to becoming the Executive Director, she managed Community Health Center, Inc.'s remotely hosted nurse practitioner residency programs in the states of California, Hawaii, Illinois, Indiana, Massachusetts, New York, Oregon, Rhode Island, and Washington. Bamrick served as the Co-Principal Investigator for HRSA's National Cooperative Agreement (NCA) on Clinical Workforce Development focused on providing training and technical assistance to health centers interested in transforming teams and training the next generation. Her passion and interest in this field is reflected in her work nationally.

Bamrick has an undergraduate degree from Merrimack College and a Master's Degree in Business Administration from Western New England College.



Husayn Bin-bilal, PA-C

University of New Mexico, Department of Surgery

Husayn Bin-bilal has worked in Hospital Medicine at the University of New Mexico Hospital for 10 years. He has completed a Bachelor's Degree in Biochemistry with a minor in Psychology and a Masters of Physician Assistant Science from the University of New Mexico. He is currently the Assistant Director of Simulation Education for the department of Hospital Medicine at the University of New Mexico Hospital where he teaches APP students and fellows clinical reasoning.

Bin-bilal is currently the Health Subcommittee Chair on the Governor's Racial Justice Advisor Committee for the State of New Mexico.



Kelly Bugos, MS, RN, ANP-BC, AOCNP

Advanced Practice Provider Manager, Advanced Practice Provider Fellowship Director, Stanford Health Care

Kelly Bugos is a manager of Advanced Practice at Stanford Health Care. She serves several roles including Director of the Advanced Practice Providers (APPs) Fellowship Program. Opened in 2016, the APP Fellowship Program supports transition to practice, professional development and acquisition of specialty knowledge. Kelly also leads the APP Mentorship Program, inpatient APP teams and continues her practice of providing cancer survivorship care as a nurse practitioner.

She lives in the San Francisco Bay Area with her husband and four children, where she most enjoys moving through the redwood forests then standing completely still to hear the silence.



Patricia Cleveland, ARNP

Nurse Practitioner Residency Program Director, Sea Mar Community Health Centers

Patricia Cleveland has been practicing as a family nurse practitioner at Sea Mar Community Health Centers in Seattle since 2009, with a focus on comprehensive, holistic health care. She believes in health promotion and the maintenance of a healthy lifestyle for the prevention of chronic illnesses.

In 2014, Patricia was appointed Program Director of the new Nurse Practitioner Residency at Sea Mar. With tremendous support from the organization, she developed a curriculum and built the residency program, starting the first class of residents in 2016. She has continued in the Program Director role, and now oversees 10 residents and three different clinic sites. During her tenure as program director, she has applied for and received two separate HRSA grants, and full accreditation from the National Nurse Practitioner Residency and Fellowship Training Consortium.

External to her work at Sea Mar, Patricia Cleveland has served on the Accreditation Commission with the National Nurse Practitioner Residency and Fellowship Training Consortium (NNPRFTC) since February 2019, and as an Accreditation Site Visitor since May 2019. In her spare time, Patricia enjoys playing soccer and other outdoor recreation, as well as spending time with her husband and three children.



Amanda Coleman

Hospitalist Nurse Practitioner, University of New Mexico Hospital

Amanda Coleman is a Nurse Practitioner Hospitalist and Director of Inpatient Advanced Practice Providers for Hospital Medicine at the University of New Mexico. She serves as Co-Director of the UNM APP Hospital Medicine Fellowship. She developed and maintains the mentorship and work-life balance curriculum. Her expertise is in the development of APP postgraduate fellowship education programs.



Christi DeLemos, MS, CNRN, ACNP-BC

Director of Advanced Practice, UC Davis Health

Christi DeLemos is a master’s prepared board-certified acute care nurse practitioner with more than a decade of experience in surgical specialty care and leadership. She has been a nurse for 23 years with a wide range of experience in investigator and industry supported clinical research, medical surgical care, cardiology and neurological surgery. She is the chief of advanced practice at UC Davis Health where she oversees 8 transition to practice fellowships for advanced practice providers.

Christi has served in leadership positions nationally and internationally for the American Association of Neuroscience Nurses and is the current president of the World Federation of Neuroscience Nurses. She has played an active role in professional governance for the Advanced Practice Nurses Council and was the recent recipient of Magnet Nurse of the Year for 2016. Christi has authored book chapters and developed multilingual educational resources including a mobile application to enhance bedside skills for nurses who care for patients with neurological disease.



Radha Denmark, MSN, FNP-C

Director of Advanced Practice Education and Professional Development, University of New Mexico

Radha Denmark is a Nurse Practitioner Hospitalist and Director of Advanced Practice Education and Professional Development at the University of New Mexico. She co-founded and directs advanced practice fellowships in Hospital Medicine, General Surgery, and Critical Care. She completed her undergraduate nursing degree at the University of New Mexico in 2006, her Master’s degree as a family nurse practitioner at Frontier Nursing University in Kentucky in 2012, and is currently pursuing her doctorate in nursing practice. Radha and her colleagues received an innovation award for their work establishing the advanced practice hospital medicine fellowship, and she was recently awarded employee of the month at the institutional level for operationalizing the education and cross-training of non-hospitalist advanced practice providers during the Covid-19 pandemic. Her professional interests include postgraduate advanced practice education and transition to practice and quality improvement. She lectures locally and nationally on postgraduate advanced practice training topics.

Radha grew up an Army brat and loves to travel, garden, and run in the desert with her dog.



Patricia Dennehy, DNP, RN, FNP, FAAN

NNPRFTC Board of Directors Vice Chair and Membership Committee Chair

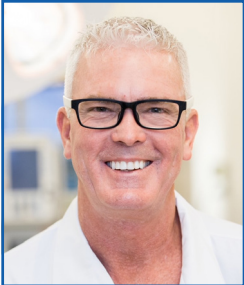
Dr. Patricia Dennehy is the owner and Principal of Dennehy & Associates LLC, a NP owned consulting firm. Dr. Dennehy is currently working with the LA County Department of Health Services (LACDHS) on projects examining the roles of advanced practice providers throughout the system. She is currently contracted to lead a three-year project creating an organizational structure for Advanced Practice Providers. Included in this contract is the first post-graduate Nurse Practitioner Residency Program, a Professional Advancement Model, and evaluation of organizational standards for employment and practice.

Prior to her work in LA, she was a Principal Consultant for Health Management Associates. She led many projects including a 3-year grant with the State of Idaho taking 55 primary care practices through Primary Care Medical Home (PCMH) recognition/certification a year (total 165 practices over project period).

Dr. Dennehy had a long rich history at the University of California San Francisco (UCSF). She had clinical practices in Women’s Health and Adult Internal Medicine. She was a Professor of Nursing and Director of Glide Health Services in San Francisco. Glide was a collaboration between the School of Nursing, Glide Foundation, Catholic Healthcare West–Saint Francis Memorial Hospital and the SF Department of Health Services. Her work included leading projects funded by a variety of sources including multiple grants from HRSA Division of Nursing and Public Health and many private foundations. She was the author and Project Director of the first HRSA grants for NP Residencies granted to UCSF/Glide and included UCLA as a sub-recipient.

Dr. Dennehy is a healthcare leader and strong spokesperson for nursing’s and advanced practice providers’ contribution to healthcare access and quality. She served on the Board of Directors for the following organizations: National Nurse Practitioner Residency & Fellowship Training Consortium (NNPRFTC), National Nursing Centers Consortium and the San Francisco Community Clinic Consortium. In her work with the NNPRFTC she was a founding member, is Vice Chair of the Board of Directors, and Chair of the Membership Committee.

Dr. Dennehy received her BSN and FNP from Sonoma State University, MSN from the University of California San Francisco and DNP from Rush University. In 2012 she was the recipient of the James Irvine Leadership award for her “creative and inspirational leadership benefiting the people of California” for increasing the access to primary care through the use of nurse practitioner providers in expanded roles. In 2014 she received the Dr. Francis Curry Award for promoting the role of nurses in primary care.



Mitchel Erickson, BSN, MSN, ACNP

Former Director of Advanced Practice at UCSF Medical Center; Associate Chief of Advanced Practice, UCSF Health

Mitchel Erickson, BSc, BSN, MS, ACNP-C, DNP-C is a board-certified acute care nurse practitioner who practiced as an emergency medicine provider for 25 years and previously worked on a hospitalist service and in primary care. He was a first in several of his clinical and leadership roles. He was the first to occupy and develop the role of UCSF Health’s Chief of Advanced Practice overseeing 600 APPs for 4 years prior to retiring. He mobilized advanced practice leadership across all the University of California health systems to address common practice and administrative optimization. A focus of his role as Chief of Advanced Practice was to create APP cohesiveness across a large health system and act as a resource for management and health system stakeholders. This effort led to a formalized 4-month onboarding series for newly hired APPs to address provider attrition. Following retirement, he was recalled to optimize a 3-year collaboration between the Department of Emergency Medicine and Division of Geriatrics creating an age-friendly model of care in the emergency department using advanced practice providers. He is the current chair the California Board of Registered Nursing’s APRN Advisory Committee and is consulting for the Los Angeles Dept of Health Services. He began his doctorate in the UCSF SON DNP program in 2020 focusing on quality improvement in geriatric emergency medicine. He has presented nationally and internationally and published several articles.



Shannon Fitzgerald, MSN, ARNP

Consultant & Former Chief, Advanced Practice, Seattle Children’s Hospital; NP, Bainbridge Pediatrics

Shannon Fitzgerald is a leader in nurse practitioner practice and regulatory issues, and has a passion for advancing the NP profession with a focus on the development and promotion of post graduate training programs. She served as the first Chief for Advanced Practice at Seattle Children’s Hospital, where she and her team created a large, robust Advanced Practice Provider Fellowship, and quadrupled the NP and PA workforce. A past chair of the Washington State Nursing Care Quality Assurance Commission, she currently serves as a pro tem Commissioner and on the State of Washington Advanced Practice Committee. She serves on the NNPRFTC Board, of Directors and is an accreditation site visitor, and is working with the Accreditation Standards Committee. Shannon has been in continuous clinical practice for all four decades of her career and loves her current primary care pediatric work on Bainbridge Island, Washington. Shannon is an alum of the University of Portland and Yale University.



Margaret Flinter, APRN, PhD, FAAN, FAANP
Senior Vice President/Clinical Director, Community Health Center, Inc.;
Founder Emeritus, Weitzman Institute; NNPRFTC Board of Directors Chairperson

Dr. Margaret Flinter is the Senior VP and Clinical Director of the Community Health Center, Inc. (CHCI), a statewide federally qualified health center serving 150,000 patients from its primary care centers across Connecticut, while leading practice transformation initiatives across the country. A family nurse practitioner since 1980, she has held progressive roles in the organization as both primary care provider and executive leader. She founded the Weitzman Institute, CHCI's research, innovation, and education arm in 2005.

Flinter served as the national co-director of the Robert Wood Johnson Foundation's Primary Care Teams: Learning from Effective Ambulatory Practices (LEAP) project, which studied exemplar primary care practices across the country. She has led the national development of a model of postgraduate residency training programs for new nurse practitioners and established the National Nurse Practitioner Residency & Fellowship Training Consortium. Flinter is the Principal Investigator for HRSA's National Cooperative Agreement on Clinical Workforce Development and for the past ten years, has been the co-host of a weekly radio show, "Conversations on Health Care", which connects people with issues of health policy, reform, and innovation. She speaks widely on topics related to leadership and primary care transformation.

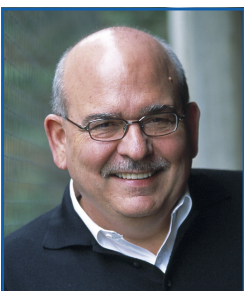
Flinter received her BSN from the University of Connecticut, her MSN from Yale University, and her PhD at the University of Connecticut. She is a fellow of the American Academy of Nursing and the American Academy of Nurse Practitioners.



Ann Marie Hart, BSN, MSN, PhD, FNP-BC, FAANP
Professor, Program Director, University of Wyoming

Dr. Ann Marie Hart is a professor and the DNP program director at the University of Wyoming's Fay W. Whitney School of Nursing, where she has been teaching NP students since 2003. Her scholarship focuses on improving health through better pre-graduate NP education and postgraduate NP training, and she has conducted several studies looking new NPs' preparedness for practice and interest in postgraduate education, as well as their experiences in postgraduate NP residency programs. Ann Marie has been a member of National Nurse Practitioner Residency and Fellowship Training Consortium since 2014 and is currently the vice-chair of its accreditation commission. In addition, Ann Marie has 25 years of adult primary care practice experience and currently practices at the Downtown Clinic, a progressive, free clinic for uninsured, low-income adults in Laramie, WY.

Ann Marie received her BSN from Virginia Commonwealth University, her MSN from the University of Wyoming, and her PhD in Nursing from the University of Colorado's College of Nursing and is also a fellow in the American Association of Nurse Practitioners. Ann Marie is originally from southern West Virginia, where she learned to love rural communities and the nurse leaders who serve them. She moved to Wyoming with her husband in 1994 to attend graduate school. Although they only planned to stay in Wyoming for 2 years, they fell in love with the Rocky Mountains and the frontier nature of Wyoming and decided to call Laramie "home", where with their two sons, they enjoy the perks of a small university town and the best of the great outdoors.



William L. Holzemer, RN, PhD, FAAN
Distinguished Professor and Dean Emeritus, Rutgers, The State University of New Jersey;
Professor Emeritus, University of California San Francisco; Distinguished Honorary
Professor, St. Luke's University, Tokyo

Dr. Holzemer has a distinguished research career in nursing, receiving his first research award (R01) in 1978 to study clinical decision-making among nurse practitioners. Since then, he has had continuous NIH extramural funding as Principal Investigator or Co-Principal Investigator from 1978–2009. He served for six years as a chartered member and Chair of a National Institutes of Health (NIH) study section. For the last 20 years, his research has focused on symptom management, adherence, stigma, and quality of life for people living with the HIV infection.

He served as a member of Council for NINR, NIH (2013–2016). He is an internationally recognized expert in academic nursing and HIV/AIDS care providing global leadership to the World Health Organization, the International Council of Nurses, and many Universities around the world. He has served as consultant and external reviewer for governmental agencies such as the Finish Academy of Nursing, the Japan Academy of Nursing, African Nursing Honor Society, RAE 2001 Higher Education Funding Council (United Kingdom), the Medical Research Council for South Africa and others. He has demonstrated leadership with the National League for Nursing (NLN), American Academy of Nursing (AAN), Commission on the Graduates of Foreign Nursing Schools (CGFNS), American Nurses Association (ANA), and served as President of the American Nurses Foundation (ANF) (2002–2006). Under his leadership in 2000, the Council for the Advancement of Nursing Science was organized within the American Academy of Nursing to provide a national voice for translational research and health policy development related to nursing science.

(William L. Holzemer biography continued from previous page)

Dr. Holzemer is a member of the National Academy of Medicine (formerly the Institute of Medicine), Fellow of the American Academy of Nursing, and a member of the Japan Academy of Nursing. He is a former Fulbright Scholar (Egypt), a Project HOPE Fellow (USA–Mexico Border), and is a Distinguished 4 Visiting Professor at St. Luke’s College of Nursing, Tokyo, Japan. Dr. Holzemer has lectured widely in the United States and many countries of the world. During 1998 and 1999 he served as an External Examiner for the Department of Nursing at the University of Botswana, Gaborone. He served as an elected member of the International Council of Nurses Board of Directors, 2005–2013. Dr. Holzemer has provided national leadership through his participation in national commissions. In 1994, Dr. Holzemer served on the first national guideline panel for care of HIV, Evaluation and Treatment of Early HIV Infection (AHRQ). Dr. Holzemer has served on two Institute of Medicine committees. From 2001–2003 he served as a member of the committee that produced the report, *Measuring What Matters: Allocation, Planning, and Quality Assessment for the Ryan White Care Act* (2003). From 2004–2007 he served as member and chair of the Care sub panel that evaluated the President’s Emergency Plan for AIDS Relief (PEPFAR) which resulted in the text, *PEPFAR Implementation: Progress and Promise* (2007). Currently he serves on the IOM study title, *Science of Changing Behavioral Health Norms* (2014–2015). From 2000–2004 he coordinated a collaborative project with nurse faculty members from the Universities of Botswana, Lesotho, South Africa, and Swaziland on self-care and family care symptom management in the home for people living with HIV/AIDS. In spring 2003, he completed a randomized clinical trial titled “Outpatient Nurse Managed HIV Adherence Trial” (R01 NR04846). From 2002–2007 he co-directed the Nursing Research Center on HIV/AIDS Health Disparities (P20 NR08359), linking faculty from the University of Puerto Rico and UCSF Schools of Nursing in research. From 2005–2007 he led a multi-site international study investigating the efficacy of a symptom management manual for improving quality of life for people living with HIV/AIDS. From 2004–2009, he conducted a five-year study (R01 TW06395) supported by NIH’s Fogarty International Center examining the role of stigma and discrimination on quality of life for persons living with HIV/AIDS and on quality of work life for nurses caring for people living with HIV/AIDS in Lesotho, Malawi, South Africa, Swaziland, and Tanzania. In 1996, Dr. Holzemer founded the UCSF International Nursing Network for HIV/AIDS Research. This Network conducts and disseminates nursing research to help people “live well with HIV”. Dr. Holzemer retired from the University of California, San Francisco, in 2009, he then served as Dean, School of Nursing, Rutgers, The State University of New Jersey, from 2009–2019 and is now a Distinguished Professor.



DoQuyen Huynh, DNP, FNP, ARNP

Equity, Social Justice and Strategy Manager at Washington State Health Care Authority; Principal Consultant at Bridgestone Consulting; NNPRFTC Accreditation Commission Chair

Dr. DoQuyen Huynh came to the U.S. in 1993 as a political refugee from Vietnam. Growing up in a very poor pocket of an affluent city gave her unique perspectives on inequities. As a professional, Dr. Huynh transforms healthcare through shaping policies, caring for underserved populations, and building the next generation of clinicians to serve those most vulnerable.

Dr. Huynh spent a decade providing primary care to immigrant and disenfranchised communities at Seattle’s International Community Health Services. At this clinic, she created and directed one of the most successful NP residencies in the country, setting the benchmark for others. In 2013, Dr. Huynh was one of the pioneers who developed accreditation standards and formed the official National Nurse Practitioner Residency & Fellowship Training Consortium (Consortium) to advance rigor and quality of NP training in the United States. She was appointed to the Consortium’s Board, and to chair their Accreditation Commission. She has counseled dozens of healthcare institutions throughout the U.S. and Canada regarding NP education and workforce development. After receiving various awards from local and national organizations like AANP, she was appointed to Seattle University College of Nursing as the director of the DNP/FNP Program. In 2021, she was recruited to fill the inaugural role of Equity, Social Justice and Strategy Manager at Washington State Health Care Authority, to ensure that the state’s health policies are created with the disenfranchised in mind.



Patrick Kallerman

Research Director at Bay Area Council Economic

Patrick Kallerman is Vice President of Research at the Bay Area Council Economic Institute, where he is responsible for conducting primary analyses, developing research designs, and managing projects. His areas of interest include labor economics, healthcare, and the environment. Past projects include an examination of high-tech employment and wages in the United States, estimating the economic impact of the Affordable Care Act in California, and an objective look at the size of the 1099 economy. Patrick’s work has appeared in outlets such as *Bloomberg*, *Fast Company*, and *The Wall Street Journal*.



Vasco Deon Kidd, DHSc, MPH, MS, PA-C

Associate Clinical Professor, Department of Orthopedic Surgery and Director of Advanced Practice Providers, University of California Irvine

Dr. Vasco Deon Kidd has practiced orthopedic surgery for over 18 years and is an alumnus and former fellowship director of the Orthopaedic Surgical Fellowship Program at Arrowhead Regional Medical Center (ARMC)/Arrowhead Orthopedics. Dr. Kidd received his undergraduate degree from California State Dominguez Hills, a master's degree in health professions education, and a Physician Assistant certificate of completion from Western University of Health Sciences.

Dr. Kidd also completed a second master's degree in public health from UCLA, and a doctorate degree in health science from A.T. Still University, Arizona School of Health Sciences. In addition, he completed a teaching excellence fellowship at the University of Texas Health Science Center, San Antonio. Dr. Kidd has won numerous awards including teaching appreciation award in orthopaedic surgery from Kaiser Permanente Family Medicine Residency Program. Additionally, Dr. Kidd is the former president of the Association of Postgraduate PA Programs (APPAP) representing single and multi-track specialty and subspecialty residency and fellowship programs. He has held faculty appointments in PA education, orthopaedic and podiatric surgery.

Dr. Kidd has authored numerous peer-reviewed publications and presented at national conferences. He is also a member of the American Academy of Orthopaedic Surgeons and American College of Healthcare Executives.

In addition, to his clinical duties, Dr. Kidd is the Director Advanced Practice Providers at the University of California Irvine (UCI Health). He is responsible for all facets of the delivery of care provided by 217 APPs including program advocacy, outreach, regulatory compliance, credentialing, and business case development.



Kate Knowles, RGN, BSc, MSc WCMT 2017

Divisional Lead Advanced Clinical Practitioner Medicine, Assistant Professor at University of Nottingham

Kate Knowles is Medicine Division Lead Advanced Clinical Practitioner (ACP) at Nottingham University Hospitals NHS Trust (NUH), a large acute care NHS organization. She is also on a part-time secondment to the Nottinghamshire Alliance Training Hub (NATH) as ICS ACP Project Lead.

With a background in cardiology and medical nursing Kate is an experienced ACP working clinically within acute medicine. Linked closely with emergency medicine and critical care, acute medicine is the part of general (internal) medicine which focuses on the immediate and early specialist management of adult patients presenting to hospital as emergencies. Recent research work, where recruitment has just finished, has been a study exploring whether short or long intervention at time of recruitment of medical inpatients impacts on individual physical activity levels at 4 and 12 weeks.

In her leadership role Kate is responsible for the divisional development and operational leadership of ACPs across Medicine. Following a lot of experience of advanced practice and the local and regional processes, she is now leading on a Nottingham & Nottinghamshire Integrated Care System (ICS) wide project to standardize advanced clinical practice across the county through the local HEE Training Hub NATH. The majority of this work will involve the implementation of a regional ACP governance structure for the ICS.

Kate is an Assistant Professor at the University of Nottingham and is involved in the delivery of the ACP MSc predominantly through the second and third years of the course. A particular focus for her over the next year will explore how improvements in regional partnerships and networks could improve collaboration and shared training opportunities.

She looks forward to meeting her American colleagues again, if only for a short while.



Clair Kuriakose, MBA, PA-C

Executive Director of Advanced Practice, Stanford Health Care

Clair Kuriakose is a Plastic Surgery Physician Assistant who graduated from New York's Saint John's University's PA Program. Clair has an MBA from the University of Houston, Bauer College of Business. In addition, she is a specialized in performance improvement and has a Green Belt in Lean Six Sigma. She joined Stanford September 2014 as the first Manager of Advanced Practice with the Center for Advanced Practice and officially transitioned to the Executive Director of Advanced Practice on August 2017. Clair is passionate about the value advanced practice providers bring to the complex and ever-changing healthcare industry and truly enjoy collaborating with the various Advanced Practice Providers in the organization to ensure the best care for our patients.



Leah LaRusch, MSPAS, PA-C, RT(N)
Director UNM APP General Surgery Fellowship

Leah LaRusch began her career in science as a research technician at the UNM Cancer Research Facility, performing bench side experiments in cell signaling, focusing on the role of arrestin binding N-formyl peptide receptor (FPR) trafficking. She worked as a nuclear medicine technologist in Albuquerque for eight years at the VAMC and Presbyterian Downtown Hospital. She ultimately became a PA in 2015 and has practiced Emergency General Surgery at UNMH since.

Leah is also a yoga and fitness enthusiast and new mother to an amazing little human, long-time mother to dogs.



Nwando Olayiwola, MD, MPH, FAAFP
Chief Health Equity Officer, Humana

Dr. J. Nwando Olayiwola is the Chief Health Equity Officer & Senior Vice President for Humana. She is responsible for creating and implementing a strategy to achieve health equity across all lines of business, including care delivery, giving all communities and groups of people a fair and just opportunity to be as healthy as possible. Dr. Olayiwola leads cross-functional efforts for the organization's journey toward more equitable care. A longtime advocate for underserved communities, Dr. Olayiwola brings more than 20 years of experience in clinical, community and academic medicine, health technology leadership, public health, and domestic and international health systems redesign to Humana. Her October 2020 Tedx Talk is a clarion call for health equity.

Prior to joining Humana, Dr. Olayiwola was the Chair & Professor in the Department of Family and Community Medicine at The Ohio State University College of Medicine, where she was also the Founding Director of the Center for Primary Care Innovation and Transformation and Co-Chair of the OSU Wexner Medical Center's Anti-Racism Action Plan. She previously served as Chief Clinical Transformation Officer for RubiconMD, Director of the UCSF Center for Excellence in Primary Care, and Chief Medical Officer of Community Health Center, Inc., Connecticut's largest Federally Qualified Health Center system. She continues to practice as a board-certified family physician serving a largely medically underserved patient population.

Dr. Olayiwola was a Commonwealth Fund/Harvard University Fellow in Minority Health Policy at Harvard Medical School from 2004 to 2005. During this fellowship and leadership training, she received her master's degree in public health with a concentration in health policy from the Harvard School of Public Health. She obtained her undergraduate degree in Human Nutrition/Pre-Medicine at the Ohio State University and her medical degree from the Ohio State University/ Cleveland Clinic Foundation. She completed her residency training in family medicine at Columbia University/New York Presbyterian Hospital, where she was a Chief Resident. She is the recipient of numerous awards, including Family Physicians who Are Changing our World by FMEC and the Woman of the Year by the American Telemedicine Association.

Dr. Olayiwola is married and has two school-aged children.



Rear Admiral Susan Orsega, MSN, FNP-BC, FAANP, FAAN
Director of Commissioned Corps Headquarters (CCHQ); U.S. Public Health Service Commissioned Corps; Former Acting Surgeon General; and Principal Advisor to the Surgeon General

As Director of Commissioned Corps Headquarters, Rear Adm. Susan M. Orsega oversees the U.S. Public Health Service (USPHS) Commissioned Corps, composed of approximately 6,000 uniformed health officers who serve in nearly 800 locations around the world, promoting, protecting, and advancing the health and safety of our nation. This includes the activation of the USPHS Commissioned Corps to support national COVID-19 vaccination efforts.

Appointed to this position in March 2019, she is responsible for directing all functions regarding personnel, operations, readiness, deployment, and policy for the USPHS and development of the Reserve Corps. She is the principal advisor to the assistant secretary for health on activities and policies related to USPHS training, deployment, and total force fitness. Rear Adm. Orsega served as Acting Surgeon General from January 26, 2021–March 25, 2021 pending the Senate confirmation of Dr. Vivek H. Murthy as the 21st Surgeon General of the United States.



Susanne J. Phillips, DNP, APRN, FNP-BC, FAANP

Associate Dean, Clinical Affairs University of California Irvine, Sue & Bill Gross School of Nursing

Dr. Phillips is a board-certified Family Nurse Practitioner with experience in primary care serving in community, private, academic, and entrepreneurial practice since 1996. As the Associate Dean of Clinical Affairs and clinical professor at the University of California, Irvine, she serves as an educator teaching health policy, legal and professional issues in nursing while chairing the NP faculty practice within the Sue & Bill Gross School of Nursing. The NP faculty practice serves the UC Irvine Federally Qualified Health Centers, UC Irvine Health Faculty Practice, and UCI Student Health, providing dedicated family practice clinical education for graduate and undergraduate nursing students. Most recently, the NP faculty practice developed and implemented the COVID-19 Testing Program for UC Irvine Health, which continues today. The program is currently developing a Family Nurse Practitioner Fellowship in Vulnerable Populations in collaboration with our FQHC and family medicine residency.

Dr. Phillips is a recognized leader in NP scope and standards of care, focusing on transition to practice legislation and regulation. Dedicated to providing clinicians, administrators, and policymakers with national updates on laws affecting nurse practitioners throughout the country, Susanne authors “The Annual APRN Legislative Update” each January in *The Nurse Practitioner*.



Danielle Potter, MSN, APRN, FNP-C

APRN Residency Program Director, El Rio Health

Danielle Potter is Program Director and co-creator of the El Rio APRN Residency Program in Tucson, Arizona. Danielle received her BSN from the University of St. Francis in Illinois. She relocated to Tucson to start her nursing career at Tucson Medical Center in adult and neonatal critical care in 2004. She received her MSN, FNP from the University of Phoenix in Arizona in 2011 and joined El Rio Community Health Center in 2012. Her professional passions include improving the health of the community, providing healthcare access to underserved populations, lifelong learning, and training the next generation. She has provided primary care as a Nurse Practitioner at various sites in the Federally Qualified Health Center (FQHC) setting including a variety of primary care clinics, homeless outreach, and the Birth and Women’s Health Center.

Danielle has taken on educator roles throughout her nursing career as a mentor, preceptor, and lecturer. She continues to educate Nurse Practitioner Residents as core faculty for the El Rio APRN Residency and mentors existing nurse practitioner staff through a Pediatric Fellowship Program at El Rio. Danielle completed training in the 2018–2019 NCA Postgraduate Residency Learning Collaborative. She is a member of the American Academy of Nurse Practitioners, Association of Postgraduate APRN Programs, National Nurse Practitioner Residency and Fellowship Training Consortium, Southern Arizona Advanced Practice Practitioner Society, and Sigma Theta Tau International. Danielle was honored to present on Postgraduate Training Programs at multiple National Nurse Practitioner Residency & Fellowship Training Consortium Annual Conferences. Her goal is to expand comprehensive Nurse Practitioner Residency Programs to prepare Nurse Practitioners to provide excellent primary care to diverse populations in the FQHC setting.

Danielle and her husband Michael have a beautiful 5-year-old daughter and precious infant foster son. She enjoys spending time with her family, baking, gardening, and hiking.



James Pratt, RGN, BSc, MSc, MMed PGcert

Consultant Lead Advanced Clinical Practitioner, Assistant Professor at University of Nottingham

James Pratt is the Consultant Advanced Clinical Practitioner (ACP) Lead at Nottingham University Hospitals NHS Trust (NUH), a large acute care NHS organization. James is an experienced ACP with a background in emergency nursing. James leads on the clinical pillar within the Institute of Care Excellence, based within the Trust.

James is responsible for the Trust wide development and leadership of ACPs across NUH. James has led on the development of implementing a multi-professional, organizational advanced practice strategy and associated pieces of work. James has led the Nottinghamshire Integrated Care System on the Advanced Clinical Practitioner agenda and supported multiple national pieces of work related to the level of advanced practice. Most recently supporting the development of the enhanced practice apprenticeship standard, currently, James is leading the Health Education England national advanced clinical practice governance and assurance framework.

James is an assistant professor at the University of Nottingham and involved in the delivery of the ACP MSc. Having completed a diploma in medical education in 2016, James has developed an interest in curriculum design and more recently the digital delivery of education. James has written multiple clinical skills and theory based courses for providers including the University of Nottingham as well as being involved in their delivery. As well as the leadership and educational roles, James continues to practice as a senior expert clinician, providing clinical expertise practicing independently and autonomously seeing undifferentiated patients with undiagnosed problems.



Kathryn Wirtz Rugen, PhD, FNP-BC, FAANP, FAAN

Veterans Health Administration, Office of Nursing Services; Associate Director, Clinical Practice; Assistant Professor, University of Illinois, Chicago

Dr. Rugen is the Deputy Director for Clinical Practice in the VA Office of Nursing Services. From 2011–2019 she was the National Nurse Practitioner Consultant for the VA Centers of Excellence in Primary Care Education. In this role, she was responsible for facilitating transformation of health professions education and integration of interprofessional team-based collaborative practice and she led the program evaluation for the Nurse Practitioner Residency Programs.

Dr. Rugen is also Clinical Associate Professor at the University of Illinois at Chicago where she teaches in the graduate program for acute care and primary care adult gerontology nurse practitioners. She maintains clinical practice as a Primary Care Provider at a VA community based outpatient clinic in Chicago.

She is a volunteer site reviewer for the Commission on Collegiate Nursing Education (CCNE) and the Nurse Practitioner Residency and Fellowship Training Consortium. She is a manuscript reviewer for *Worldviews on Evidence Based Practice*, *Journal for Nurse Practitioners* and the *American Journal of Nursing*. Dr. Rugen is a steering committee member of the National Collaborative for Improving the Clinical Learning Environment (NCICLE).

She was inducted as a Fellow of the American Academy of Nursing in 2016 and Fellow of American Association of Nurse Practitioners in 2015.



Nicole Seagriff, DNP, APRN, FNP-BC

Clinical Program Director, National Nurse Practitioner Residency Program; Community Health Center, Inc., Associate Faculty, Weitzman Institute; On-Site Medical Director, Norwalk and Stamford, Community Health Center, Inc.

Dr Nicole Seagriff attended Boston College and graduated with a Bachelor of Science in Nursing in 2007. Upon graduation she began work as a Registered Nurse in the Medical Intensive Care Unit at Yale New Haven Hospital while completing her Master of Nursing degree at Yale University in 2011 to become a Family Nurse Practitioner. While at Yale she recognized the need for access to primary care services for underserved patients and chose to complete an additional year of training through the nation's first nurse practitioner residency program at the Community Health Center, Inc. (CHCI) based in Middletown, CT.

Since completion of the residency program in 2012 she has worked as a primary care provider at CHCI. Concurrently, she serves as the On-Site Medical Director of the Norwalk and Stamford locations of the CHCI managing clinical operations of three health centers since 2015.

In 2016 she graduated with her Doctor of Nursing Practice degree from Duke University with a focus on genetic testing for breast cancer mutations in underserved populations. With an intention to use the leadership skills acquired from her training at Duke, she became the Clinical Program Director overseeing the clinical aspects of the Nurse Practitioner Residency Training Program.

In addition to work, she is the President of The Pink Agenda which is a 503© dedicated to raising money and awareness among young professionals for breast cancer research. Since its inception The Pink Agenda has raised over \$5.5 million for life saving research. She was also the graduation commencement speaker for Sacred Heart Greenwich, her alma mater, in 2020.



Todd Smith, ARNP

Nurse Practitioner Residency Program Clinical Director, Community Health Association of Spokane (CHAS Health)

Todd Smith earned his BSN at the University of Rochester in 1996. He worked in trauma/surgical ICU and the Emergency Department before earning an MN from the University of Washington in 2002. Now approaching 20 years in practice, he has worked in a variety of clinical settings including rural medicine, urgent care, the Emergency Department, and safety net settings like FQHCs. Todd has been precepting advanced practice students for over 15 years and served as the Nurse Practitioner Faculty in Residence, a joint position between CHAS Health and the Washington State College of Nursing, a role that had him training other clinicians in best practices for precepting. He is the CHAS Health Nurse Practitioner Residency Program Clinical Director in Spokane WA, a title he has held since 2018.



Joanne Spetz, PhD

Professor, Institute for Health Policy Studies, University of California, San Francisco

Joanne Spetz is Director and Brenda and Jeffrey L. Kang Presidential Chair in Healthcare Finance at the Philip R. Lee Institute for Health Policy Studies, University of California San Francisco. She also is Associate Director for Research at Healthforce Center at UCSF. Her research focuses on the economics of the health care workforce, organization of health care services, and quality of health care services. She directs the federally-funded UCSF Health Workforce Research Center on Long-Term Care, which generates evidence to ensure an adequate workforce to provide patient-centered care to individuals with long-term care needs across the lifespan. She has expertise in the analysis of large secondary datasets, mixed-methods evaluation research, survey research, and econometric analysis.

Dr. Spetz has served on National Academy of Medicine and Science committees, national and local advisory boards, and journal editorial boards. She teaches health economics and finance in the UCSF-UC Berkeley Master's in Translational Medicine program and the UCSF-UC Hastings Master's in Health Policy and Law program. She completed a PhD in economics at Stanford University after receiving a bachelor of science in economics at the Massachusetts Institute of Technology. She is an Honorary Fellow of the American Academy of Nursing.



Patricia M. Vanhook, PhD, FNP-BC, FAAN

Professor Emeritus, East Tennessee State University

Dr. Patti Vanhook is Professor Emeritus for the East Tennessee State University College of Nursing, Johnson City, TN, retiring January of this year. She became a board-certified Family Nurse Practitioner by the American Nurses Credentialing Center in 1994. Dr. Vanhook joined East Tennessee State University College of Nursing as Assistant Professor in August of 2006. In 2008, she became the Director of Practice serving as the College of Nursing leader for five of the nurse-managed clinics and resource for the College of Nursing Federally Qualified Community Health Centers Clinics. Dr. Vanhook assumed the role of Associate Dean for Practice and Community Partnerships in July 2009. In this role she has facilitated the expansion of the nurse-led clinics from five to 14 sites through local, state, and federal grants exceeding \$22 million in funding. Under Dr. Vanhook's leadership, the nurse-led community health center clinics were recognized by the Bureau of Primary Health Care in 2014 as a National Quality Leader for their quality-of-care outcomes.

Dr. Vanhook served on the Rural Health Association of Tennessee Board of Directors, was Co-Chair of the Primary Care Expert Panel for the Academy of Nursing, and the Steering Committee of the American Association of Colleges of Nursing Practice Leadership Network. She was recognized as East Tennessee State University Notable Woman for 2016 for her contributions to nurse-led care. She was the author and PI of the HRSA Nurse Practitioner Residency grant, PREPARE, 2018–2020. In addition, she was funded by HRSA for the HELP SARA (SANE GRANT) and served as PI from 2018–2020. She is a member of the Tennessee Nurses Association, American Nurses Association, American Academy of Nurse Practitioners, and is a Fellow of the American Academy of Nursing.